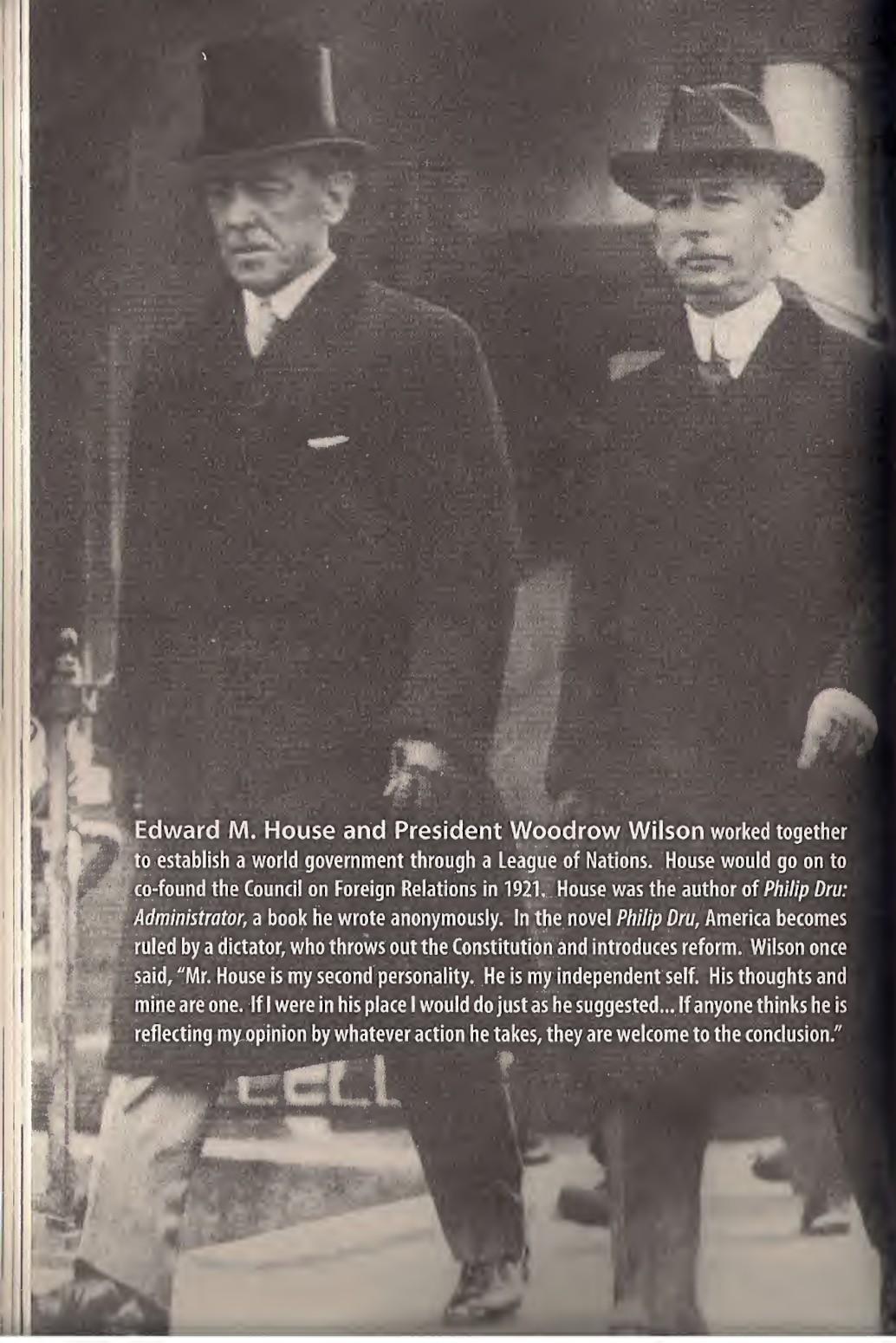


## CROSSOVER PARTNERS



**Edward M. House and President Woodrow Wilson** worked together to establish a world government through a League of Nations. House would go on to co-found the Council on Foreign Relations in 1921. House was the author of *Philip Dru: Administrator*, a book he wrote anonymously. In the novel *Philip Dru*, America becomes ruled by a dictator, who throws out the Constitution and introduces reform. Wilson once said, "Mr. House is my second personality. He is my independent self. His thoughts and mine are one. If I were in his place I would do just as he suggested... If anyone thinks he is reflecting my opinion by whatever action he takes, they are welcome to the conclusion."

**A**s in a conventional teleplay, there are actually secret spin-off organizations similar to the Bilderberg Group. The largest is the Round Table, whose branches include Britain's Royal Institute of International Affairs, Institutes of International Affairs of Canada, Australia, South Africa, India and Holland, as well as Institutes of Pacific Relations for China, Russia and Japan. One of the Round Table's branches in the United States is called the Council on Foreign Relations, or CFR.

Part of the origins of the CFR go back to 1921 and one of its founders, Edward Mandell House, who was President Woodrow Wilson's chief advisor and rumored to be the power behind the Wilson administration from 1913 to 1921. Ironically, House was a known Marxist. He idealized socialism, and under his watch in the White House, he lobbied for a state-controlled central bank empowered to make U.S. money. In 1913, the United States Congress still controlled the country's currency, but that year passage of the Federal Reserve Act transferred Congress' power to a private central bank. House also proposed the 16<sup>th</sup> Amendment to the United States Constitution, which introduced the graduated income tax, another idea he borrowed from Karl Marx.<sup>28</sup>

House also wrote the plan for the League of Nations, which was President Wilson's prized proposal at the 1919 Paris Peace Conference. Charles Seymour, House's official biographer, said that Wilson "approved the House draft almost in its entirety, and his own rewriting of it was practically confined to phraseology."

At the end of Wilson's term in 1921, House and like-minded sympathizers established the Council on Foreign Relations. From the outset, their commitment to form a one-world government based on a centralized global financing system attracted the strangest mix of capitalist and socialist, opportunist and idealist. Among the potpourri of American elitists at that first meeting were the rich and famous.

Within a year, the Rockefeller and Carnegie Foundations agreed to finance the CFR's agenda and growth. President Franklin Roosevelt is responsible for filling the State Department with CFR members in 1940, and subsequent generations of CFR-placed staff have run it ever since.

The CFR is headquartered in New York in the Harold Pratt House, a four-story mansion on the corner of Park Avenue and 68th Street. The widow of an heir to the Standard Oil Rockefeller fortune – Charles Pratt – donated the building to their use in 1929. In 2006, over 4,000 of America's leading Establishment are members (term or life) of the CFR. Although the CFR is very influential in government, it remains off the radar screen to most Americans. Only one person in five thousand knows about the organization, while even fewer are aware of its real purposes.

During the first fifty years of its existence, the CFR received rare media coverage. Such anonymity might seem strange until you view a CFR membership list. It includes top executives from the *New York Times*, the *Washington Post*, the *Los Angeles Times*, the *Wall Street Journal*, NBC, CBS, ABC, FOX, *Time*, *Fortune*, *Business Week*, *U.S. News and World Report*, along with many others. Since the media are part of the group's think-tank sessions, we have to question their "discretion." If it is overdone, why? Why would they censor themselves?

When asked this question at a CIA gathering nearly 25 years ago, CFR member Katherine Graham, the legendary *Washington Post* publisher, told the audience, "There are some things the general public does not need to know about us and shouldn't."

In fact, the CFR's systemic conspiracy has been mentioned more than once in the past by some of America's leading individuals. As early as March 26, 1922, John F. Hylan, Mayor of New York, in a speech said, "The real menace of our republic is the invisible government, which, like a giant octopus, sprawls its slimy length over our city, state and nation. At the head is a small group of banking houses generally referred to

as 'international bankers.' This little coterie of powerful international bankers virtually run our government for their own selfish ends."

On February 23, 1954, Senator William Jenner warned, in a speech, "Today the path to total dictatorship in the United States can be laid by strictly legal means; unseen and unheard by the Congress, the President, or the people.... Outwardly we have a Constitutional government. We have operating within our government and political system another body representing another form of government, a bureaucratic elite which believes our Constitution is outmoded and is sure that it is the winning side.... All the strange developments in foreign policy agreements may be traced to this group who are going to make us over to suit their pleasure."

Historian Arthur Schlesinger, Jr. has called the CFR a "front organization" for "the heart of the American Establishment." *Newsweek* has referred to the CFR's leaders as "the foreign-policy establishment of the U.S." Richard Rovere, writing in *Esquire* magazine, saw them as "a sort of Presidium for that part of the Establishment that guides our destiny as a nation."

The 200-plus journalists, correspondents, and communications executives who belong to the CFR defend the group's right to private discussion on the basis of a supposed need for a forum where concerned leaders can speak freely to analyze critical events affecting U.S. political directions in a world economy, if they are to have any hope of developing solutions and/or policies. Once these solutions and policies are announced, then the CFR welcomes press coverage and public debate. This implies that we should accept the 1987 CFR Report that is posted on the CFR's Web site at face value. But, when any organization does not tolerate open publication of their discussions and activities, we have to wonder at the information we're provided. Does such reporting represent the facts or is it what the Council wants us to see and believe?

In Jim Marrs' *Rule by Secrecy*, economist John Kenneth Galbraith, himself a former member, called the CFR's practices a scandal. "Why," he asked, "should businessmen be briefed by Government officials on information not available to the general public, especially since it can be financially advantageous?" To add further confusion, there is another coexisting organization with the same one-world government objective, except its members represent global trade alliances: North America,

Western Europe and Pacific Asia. It's called the Trilateral Commission (TC) and was founded, and financed, by David Rockefeller in 1973. Before establishing this organization, he tested the idea for forming the commission at the 1972 Bilderberg Group meeting in Knokke, Belgium.

And guess what?

Many of the same individuals who belonged to the CFR and the Bilderbergers also joined the Trilateral Commission. CFR members comprise Americans only. The Bilderberg Group is limited to members from the United States, Canada and Western Europe. The Trilateral Commission brings together global power brokers, as I discuss in Part Three of this book. David Rockefeller, whose family financed the CFR, is a common denominator among these parallel groups. Not only is he the CFR Chairman Emeritus, but he also continues to provide financial and personal support to the TC, CFR and Bilderberg Group.

It's no wonder, then, that critics see these three organizations as comprising self-interested elitists protecting their wealth and the investments of multinational banks and corporations in the growing world economy at the expense of developing nations and third-world countries. The policies they develop benefit them as well as move us towards a one-world government.

To appreciate the extent of power the Bilderbergers, CFR and TC exercise, it is enough to recall that almost all of the presidential candidates for both parties have belonged to at least one of these organizations, many of the U.S. congressmen and senators, most major policy-making positions, especially in the field of foreign relations, much of the press, most of the leadership of the CIA, FBI, IRS (Internal Revenue Service), and many of the remaining governmental organizations in Washington. CFR members occupy nearly all White House cabinet positions.

Of CIA directors, only James R. Schlesinger, who briefly headed it in 1973, was not a CFR member. He was, however, a protégé of CFR member Daniel Ellsberg, famous for the release of the Viet Nam era "Pentagon Papers," and his appointment was approved by Henry Kissinger, a key Bilderberg, CFR and TC leader.

Of U.S. presidents, we have seen a string of CFR members winning the elections every four years. In 1952 and 1956, CFR Adlai Stevenson challenged CFR Eisenhower. In 1960, it was CFR Nixon vs. CFR Kennedy. In 1964, the conservative wing of the Republican Party "stunned the Establishment" by nominating its candidate, Barry Goldwater, over

Nelson Rockefeller. Rockefeller and the CFR wing portrayed Barry Goldwater as "a dangerous radical who would abolish Social Security, drop atom bombs on Hanoi, and in general be a reincarnation of the Fascist dictator Mussolini."<sup>29</sup> Goldwater was humiliated, and Johnson won in a landslide.

In 1968, it was CFR Nixon's turn against CFR Democrat Hubert Humphrey. In 1972, CFR President Nixon took on CFR Democratic challenger George McGovern. In 1976, CFR Republican President/contender Gerald Ford opposed CFR/TC challenger Carter. In 1980, President Carter was defeated by Ronald Reagan, who, although not a CFR member, had in George H.W. Bush a CFR Vice President. Reagan, after becoming President, quickly staffed his office with 313 CFR members. As an interesting side note, the independent third-party candidate in the 1980 elections, John Anderson, was also a CFR member.

In 1984, President Reagan contested Democratic CFR member, Walter Mondale. In 1988, Republican contender for the office of the President, George H.W. Bush, ex-CIA boss and a CFR member took on Michael Dukakis, the little-known CFR Governor of Massachusetts. In 1992, President Bush faced an obscure governor from the backward state of Arkansas as his competitor for the presidency. This was Bill Clinton, a Bilderberger as well as a member of the CFR and the Trilateral Commission. When Clinton became President, he employed almost 100 CFR members in his administration. Furthermore, the team of Clinton and Gore was financed and supported by the CFR membership and agenda.

In 1996, Clinton fought off a challenge from a Republican veteran and another CFR member, Robert Dole. In 2000, CFR Democrat Al Gore squared off against Texas Governor George W. Bush, son of the former President George H.W. Bush. George W. Bush, who won, was not a CFR member, but as is always the case, he was surrounded by the Establishment in the corridors of power. Bush's insider team included Condoleezza Rice, Dick Cheney, Richard Perle, Paul Wolfowitz, Lewis Libby, Colin Powell and Robert Zoellick — all CFR members. In 2004, incumbent Bush won, against the CFR and Bilderberg challenger, Democrat John Kerry.

In fact, from 1928 to 1972, a CFR member has won every presidential election (except Lyndon Johnson who more than compensated the Establishment by filling most of the top positions in Government with

CFR members). George H.W. Bush had 387 members of the CFR and TC in his Administration. Nixon, at the beginning of his Administration, placed 115 CFR members in key positions in the Executive Branch. Of the first 82 names on a list prepared to help President Kennedy staff his State Department, 63 belonged to the CFR, according to Arnold Beichman's report in the September 1, 1961 edition of the *Christian Science Monitor*. It was simply titled, "Council on Foreign Relations." Indeed, the CFR has served as a virtual employment agency for the federal government under both Democrats and Republicans.

Columnist Edith Kermit Roosevelt, granddaughter of President Theodore Roosevelt, had this to say about them: "Most people are unaware of the existence of this legitimate Mafia. Yet, the power of the Establishment makes itself felt from the professor, who seeks a foundation grant, to the candidate for a cabinet post or State department job. It affects the nation's policies in almost every area."

George Wallace, American Democratic presidential candidate on four occasions in the 1960s and '70s, made famous a slogan: "There is not a dime's worth of difference between the Democrat and Republican parties." And he was right. Governmental policies never seem to change even though significant "philosophical" differences have taken place within the ruling government. The reason for this, claims Gary Allen, one of America's "conspiracy-niched" investigative reporters, in his brilliant and now out-of-print best seller, *The Rockefeller File*, is that "while grassroots Democrats and Republicans generally have greatly differing views on the economy, political policies, and federal activities, as you climb the sides of the political pyramid, the two parties become more and more alike."

Whether a Democrat, a Republican, a Conservative or a Liberal is in power, the opposing rhetorics spouted by the candidates apparently have little to do with who actually wins the elections: the decision makers who pull the strings stay the same, because cabinet seats are always held by CFR members. Even as U.S. presidents come and go, the CFR's power and agenda remain the same.

And the average voter is no fool. The public realizes something is amiss. Political surveys illustrate a growing perception that nothing changes in government no matter how you vote. This widespread observation has led to reduced voter turnout at election time and a restless cynicism among citizens.

No matter how the public feels, the objective of the hardcore inner circle of the CFR has not changed since its founding in 1921 at the Majestic Hotel in Paris. In the 50th anniversary issue of the CFR's official quarterly publication, *Foreign Affairs*, Kingman Brewster, Jr., U.S. Ambassador to Great Britain and president of Yale University, contributed the leading article: "Reflections on Our National Purpose." As a CFR member, Brewster did not back away from stating the Council's goal: "Our national purpose should be to abolish American nationality and to take some risks in order to invite others to pool their sovereignty with ours."

These risks include disarming to the point where America would be helpless against the "peace-keeping" forces of a global UN government. Rather, America would happily surrender its sovereignty to the world government in the interests of what he called the "world community," or what today's media likes to call "the international community."

These secret proposals reflect the work of dozens of different agencies and commissions, and are now being vigorously advanced by the Commission on Global Governance. Its report, entitled *Our Global Neighbourhood*, is a blueprint for the UN's future role as a global super-government.<sup>30</sup>

Another contributor to *Foreign Affairs*, Richard N. Gardner, former deputy assistant Secretary of State, in April 1974 wrote, "In short, the 'house of world order' will have to be built from the bottom up rather than from the top down.... An end run around national sovereignty, eroding it piece by piece, will accomplish much more than the old fashioned assault."

James Warburg, son of CFR founder Paul Warburg, and a member of Franklin D. Roosevelt's "brain trust," which was made up of individuals from outside government, including professors, lawyers, and others who came to Washington to advise him on economic affairs, delivered blunt testimony before the Senate Foreign Relations Committee on February 17, 1950: "We shall have world government whether or not you like it — by conquest or consent."

And most tellingly, in an address to the Bilderberg Group at Evian, France, May 21, 1992 — and transcribed from a tape recording made by a Swiss delegate, Michael Ringier, Publisher and CEO of Ringier Inc. — Henry Kissinger said, "Today, Americans would be outraged if UN troops entered Los Angeles to restore order, tomorrow, they will

be grateful. This is especially true if they were told there was an outside threat from beyond, whether real or promulgated, that threatened our very existence. It is then that all people of the world will plead with world leaders to deliver them from this evil. The one thing every man fears is the unknown. When presented with this scenario, individual rights will be willingly relinquished for the guarantee of their well-being granted to them by their world government.”

In his book, *The Future of Federalism*, Nelson Rockefeller proclaimed, “No nation today can defend its freedom, or fulfill the needs and aspirations of its own people, from within its own borders or through its own resources alone.... And so the nation-state, standing alone, threatens, in many ways, to seem as anachronistic as the Greek city-states eventually became in ancient times.”

Rockefeller might have been referring to the wrong-headed strategic policies under Pericles and Alcibiades, which got Athens into the disastrous Peloponnesian War that brought on the collapse and the self-ruin of its Golden Age. These stratagems are easily comparable to the current U.S. foreign policy in its calamitous advance.

In fact, the CFR was apparently planning the New World Order before 1942. An editorial on page two in the *Baltimore News-Post*, Monday December 8, 1941 — the day after Pearl Harbor was bombed — predicted there would be a new world league, which would formulate a “basic declaration of the rights of man ... and to protect those rights, the system will have the power to deal with and punish individuals in some cases” [emphasis added].

Furthermore, “The UN began with a group of CFR members called the Informal Agenda Group. They drafted the original proposal for the UN, and called in three CFR attorneys, who declared it was Constitutional. They then presented the proposal to President Roosevelt, who announced it the very next day to the public. When the United Nations held its founding conference in San Francisco, more than forty of the American delegates were CFR members.”<sup>31</sup>

Later, the United Nations did adopt a declaration of human rights. Then, international law was only concerned with how national authorities exercised regulation of their own individual citizens. Now, the UN has the right to kidnap individuals within their own national borders and bring them to trial at The Hague. Though war crimes are heinous, it is up to each nation victimized by such crimes to try its

own people under its own laws. Yet, there have been no protests of this blatant travesty of international justice.

Again in 1941, Quincy Wright, Ph.D., a CFR member and a specialist in international law at the University of Chicago, made the earliest and clearest statement of how he viewed the “New World Order” — one government over the entire world that would limit national sovereignty and the independence of individual nations. That this declaration at the outset of World War II received no criticism nor comparison to Hitler’s feared “New Order” demonstrates how deep-rooted American isolation was at the time. No one recognized the similarity in the goals of the Nazi state to this ideology.

In discussing Dr. Wright’s ideas in his lecture on the “New World Order,” Terry Boardman told a packed auditorium of almost 1,500 people at Rudolf Steiner House in London in October 1998 that Wright envisioned three continental systems: a “United States of Europe,” an Asiatic system and a Pan-American union. Wright also forecast that each continental system would have a common military force and that national military forces would be greatly reduced or outlawed.

Still, with the advent of a world government, a world army and a world currency, why would the Rockefeller family want to surrender U.S. sovereignty and government power, which they already control, as well as their wealth, to the controls and dictates of a World Government? Wouldn’t such a World Government threaten their financial power and therefore be the last thing on earth they would wish to support?

Yes, of course, unless the Rockefellers, the Bilderberg Group, the Council on Foreign Relations and the Trilateral Commission expect the coming World Government to be under their control. In a letter to an associate on November 21, 1933, President Franklin D. Roosevelt wrote, “The real truth of the matter is, as you and I know, that a financial element in the large centers has owned the government ever since the days of Andrew Jackson.”

If this is their ultimate goal — to create a single globalized marketplace, ruled by a world government (which in turn controls its courts, schools, and the people’s reading habits and very thoughts), policed by a world army, financially regulated by a world bank (via a single global currency) — then we can ill afford to ignore what is happening to us and the world we live in.

It is imperative to understand that the conferences and meetings of the Council on Foreign Relations, Council of the Americas, Royal Institute for International Affairs, Institute of Pacific Relations, Trilateral Commission, Gorbachev Foundation, Bill Gates Foundation, etc. are not places where major decisions are made or new strategies embraced. Rather, these social gatherings capitalize on the CFR's use of its special discussion groups and study groups to advance its policies.

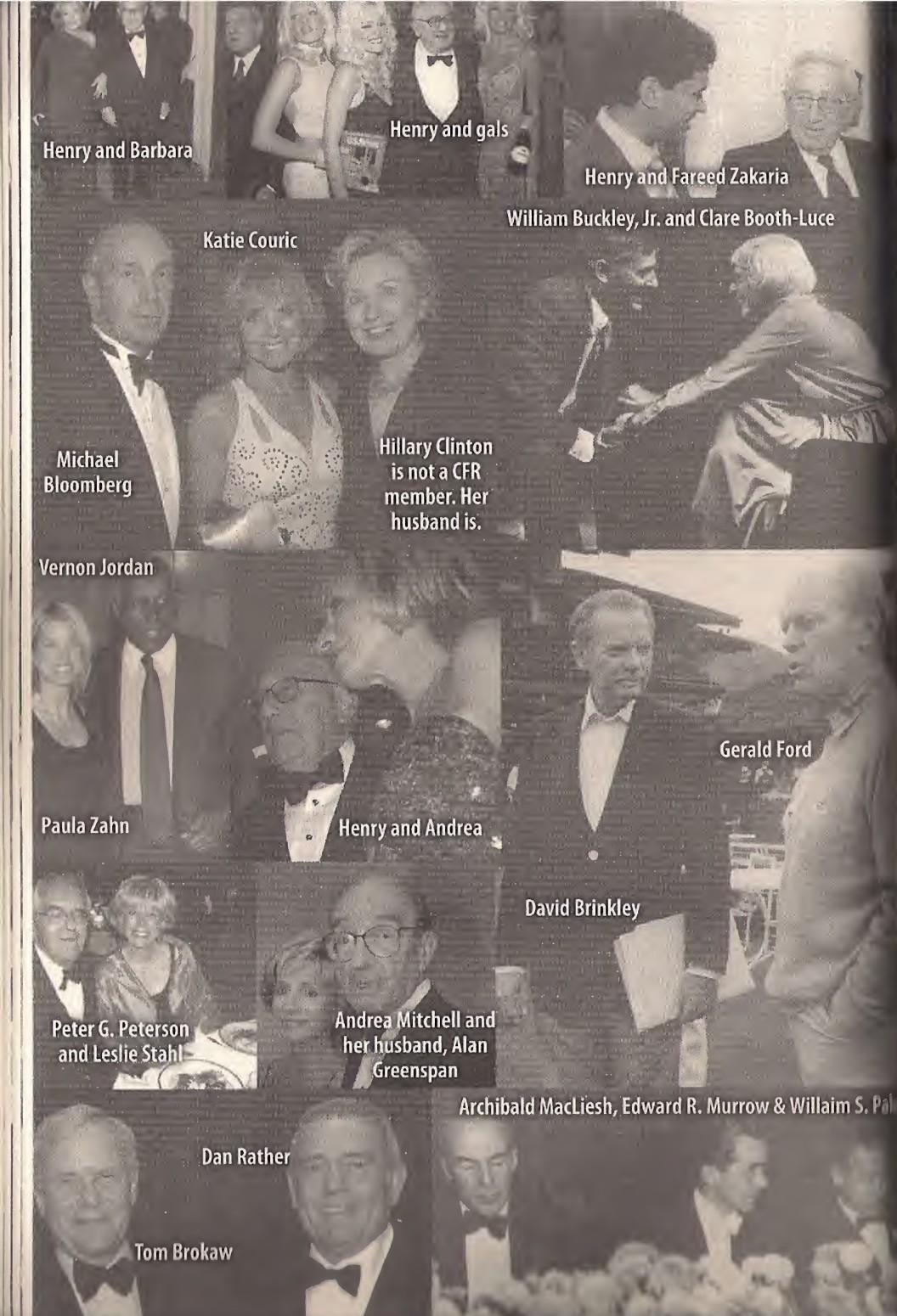
According to G. William Domhoff, a writer and an investigator of methods used by the elite organizations to strive to develop consensus, the CFR has historically operated in "small groups of about twenty-five, who bring together leaders from the six conspirator categories (industrialists, financiers, ideologues, military, professional specialists – lawyers, medical doctors, etc. – and organized labor) for detailed discussions of specific topics in the area of foreign affairs." In his 1970 book, *The Higher Circles*, he discussed "how the power elite make foreign policy": "Discussion groups explore problems in a general way, trying to define issues and alternatives. Such groups often lead to a study group as the next stage. Study groups revolve around the work of a Council research fellow (financed by Carnegie, Ford and Rockefeller) or a staff member."

In a 1968 discussion group, former CIA Director of Plans Richard Bissell, who was also a Ford Foundation consultant, laid out increasing needs for the interplay between CFR members and covert actions to be more discreet when the CIA turned to Council members to act as covers for clandestine operations. "If the agency is to be effective, it will have to make use of private institutions on an expanding scale, though those relations which have been 'blown' cannot be resurrected. We need to operate under deeper cover, with increased attention to the use of 'cut-outs' [intermediaries]. The CIA's interface with the rest of the world needs to be better protected. If various groups hadn't been aware of the source of their funding, the damage subsequent to disclosure might have been far less than occurred. The CIA interface with various private groups, including business and student groups, must be remedied."

The CFR's influence seamlessly extends throughout the American way of life. In *The Higher Circles*, Domhoff also quotes political scientist Lester Milbrath on how well this is being achieved: "The Council on Foreign Relations, while not financed by government, works so closely with it that it is difficult to distinguish Council actions stimulated by

government from autonomous actions... the most important sources of income are leading corporations and major foundations."

As to the foundations Milbrath mentions, the major contributors over the years have been the Rockefeller Foundation, the Carnegie Foundation, and the Ford Foundation. "All foundations, which support the CFR," Domhoff concludes in *The Higher Circles*, "are in turn directed by men from Bechtel Construction, Chase Manhattan, Kimberly-Clark, Monsanto Chemical, and dozens of other corporations. Further, to complete the circle, most foundation directors are members of the CFR. In the early 1960s, Dan Smoot found that twelve of twenty Rockefeller Foundation trustees, ten of fifteen Ford Foundation trustees, and ten of fourteen Carnegie Foundation trustees were members of the CFR."<sup>32</sup>



## CHAPTER ELEVEN

# JOURNALISTIC COURTESANS?

*Our job is to give people not what they want, but what we decide they ought to have.*

—Former President of CBS News, Richard Salant.

One of the best kept secrets is the degree to which a handful of giant conglomerates, all belonging to the secret Bilderberg Group, Council on Foreign Relations, NATO, the Club of Rome, and the Trilateral Commission, control the world's flow of information. They determine what we see on television, hear on the radio and read in newspapers, magazines, books, or on the Internet.

Bilderberg has, at one time or another, had representatives of all major U.S. and European newspapers and network news outlets attend meetings. These media people are invited on the condition that they promise to report nothing. This is how the Bilderbergers sustain their news blackouts throughout the United States and Europe.

Doing a cursory check of the Web pages of the principal international news outlets, we will not find even one reference to the most important group that counts among its members all the most important politicians, businessmen and financiers. Worse, there was no hint of the beginning of the Iraq hostilities, even from the press who attended a 2002 Bilderberg meeting. We're talking about the *Washington Post*, *Newsweek*, *Time* magazine, *Wall Street Journal*, the *Economist* — the world's leading

Henry and Barbara

Henry and gals

Henry and Fareed Zakaria

William Buckley, Jr. and Clare Booth-Luce

Katie Couric

Michael Bloomberg

Vernon Jordan

Paula Zahn

Hillary Clinton  
is not a CFR  
member. Her  
husband is.

Henry and Andrea

Gerald Ford

David Brinkley

Peter G. Peterson  
and Leslie Stahl

Andrea Mitchell and  
her husband, Alan  
Greenspan

Archibald MacLeish, Edward R. Murrow & William S. Paley

Dan Rather

Tom Brokaw

newspapers knew exactly when the war was to begin and did not fulfill the very minimum of their journalistic duty.

One of the more serious altercations among Bilderberg members took place at the annual 2002 meeting in a suburb of Washington D.C., between May 30 and June 2. European Bilderbergers demanded the immediate presence of U.S. Defense Secretary Donald Rumsfeld. They wanted to hear firsthand from the Secretary about U.S. war plans. Rumsfeld, compelled to change his appointments for the day, appeared May 31 before outraged European Bilderbergers to promise, in the name of the Bush government, that no attack was to take place against Iraq before February or March 2003. Wasn't this story sufficiently important to broadcast to the world as front-page news?

I must address an issue that dogged me through my research, investigations and actions to uncover the truth about the Bilderberg Group. I found that some of my "allies" came from "interesting" camps. When I commenced my investigation there was a dearth of information, with next to no mainstream news coverage of the Bilderberg Group. The *American Free Press* and before that the *Spotlight* were two of the very few newspapers that have covered these secret meetings. I do not agree with most of their political views, but I found their reporting and coverage of the Bilderberg meetings to be professional, competent and unique.

It was left to the *American Free Press* to inform its readers in June 2002 that, according to its sources within Bilderberg, the war in Iraq had been postponed until March 2003, when at the time the entire world press was screaming of an impending attack programmed for the summer or early fall of 2002.<sup>33</sup>

How is it possible that Nicolas Beytout, Editor-in-Chief of *Les Echos* didn't know it? Or that Phillippe Camus, CEO of EADS, and Henri de Castries, Chairman of AXA Insurance, might not have heard of it? Did Camus and de Castries use the inside information to profit from it? How much did Donald Graham, the *Washington Post* CEO, know? Did he profit in any way from being party to such valuable information?

It seems the largest periodicals such as the *New York Times* and the *Washington Post*, whose members form the very fiber of the Bilderberg Group, had explicit orders not to cover what would have undoubtedly been the story of summer 2002. Instead of the Iraq war, as if in unison, we got these stories:

### "Rumsfeld Cautions Nuclear Foes"

**Abstract** - Defense Secretary Donald H. Rumsfeld said today he will try to persuade the leaders of India and Pakistan to step back from the brink of war by reminding them that nuclear weapons are "distinctively different" from any other tool of war.

*Washington Post*, June 6, 2002 pg. A.20

### "Taking the Offensive"

**Abstract** - Many observers interpreted Mr. Bush's talk of taking "the battle to the enemy" as stage-setting for a possible military campaign against Iraq, which clearly fits in his category of "evil and lawless regimes" for which "containment is not possible."

*Washington Post*, June 4, 2002. pg. A.16

Jim Hoagland [journalist, Bilderberg member]

### "What Else Are We Missing?"

**Abstract** - Op-Ed column says Mr. Bush should match his oratory with speedy action to remove Saddam Hussein's terrorist threat in Iraq.

*New York Times*, June 6, 2002 Section A, Page 31, Column 1

William Safire, [journalist, Bilderberg member]

### "The Land of Denial"

**Abstract** - Op-Ed column says best thing that Pres. Hosni Mubarak of Egypt could do to achieve peace in Israel and fight global terrorism is to return Egypt to the mission it had in 19th and early 20th centuries, which was to lead Arab-Muslim world into modernity.

*New York Times*, June 5, 2002, Section A, Page 27, Column 5

Thomas L. Friedman, [journalist, Bilderberg member]

### "U.S. must act first to battle terror, Bush tells cadets"

**Abstract** - Pres. Bush delivers toughly worded speech to 1,000 graduates at United States Military Academy that seems aimed at preparing Americans for potential war with Iraq.

*New York Times*, June 2, 2002, Section 1, Page 1, Column 6

Elisabeth Bumiller

As an interesting aside, Jim Hoagland, William Safire and Tomas L. Friedman are all Pulitzer Prize-winning journalists as well as members of the Bilderberger-interlocked Council on Foreign Relations. In the past, they have attended Bilderberger Conferences but are sworn to secrecy. It appears they will never reveal what has transpired at the Bilderberg meetings to the American public.

The *American Free Press*' diplomatic correspondent at the UN, Christopher Bollen, asked a group of journalists waiting for a routine

conference to start, "Why is anything related to Bilderberg edited out by the most 'respectable' editors of national newspapers?" His question was met with ironic laughter in the pressroom.

"The Bilderbergers have been removed from our assignment list years ago by executive order," said Anthony Holder, a former UN correspondent for the London *Economist*, the leading international business weekly.

"We are barely aware of the Bilderbergers' existence, and we don't report on their activities," asserted William Glasgow, senior writer responsible for covering such international organizations at *Business Week*. "One cannot help but be a little suspicious when priorities for the future of mankind are being considered by those who have real influence over that future, in total secret."<sup>34</sup>

"The involvement of the Rockefellers with the media has multiple implications. One is that the Rockefeller gang's plans for monopolistic World Government are never, but never, discussed in the machines of mass disinformation. The media decides what the issues will be in the country. They can turn on the poverty issue or turn it off. The same holds true for population explosion, pollution, peace, détente, or whatever," wrote American investigative journalist, the now-deceased Gary Allen, in *The Rockefeller File*. "The media can take a man like Ralph Nader and make him an instant folk hero. Or they can take an enemy of the Rockefellers (like Goldwater) and create the image that he is a cretin, a buffoon, a bigot, or a dangerous paranoid."

It is interesting to note that Ralph Nader, a perennial "independent" presidential candidate, "much admired for his anti-establishment stance," is financed by the Rockefeller network in his attempt to destroy the free enterprise system. Principal Nader financiers are the Ford Foundation and the Field Foundation, both CFR-interlocked. According to a *Business Week* article reprinted in the *Congressional Record* of March 10, 1971, "John D. Rockefeller IV is an advisor to Nader."

With money, the Rockefellers gained great influence over the media. With the media, the family gained sway over public opinion. With the pulse of public opinion, they gained deep influence in politics. And with this politics of subtle corruption, they are taking control of the nation.

According to several sources, David Rockefeller made the following comments at the 1991 Baden-Baden meeting: "We are grateful to the

*Washington Post*, the *New York Times*, *Time* magazine and other great publications, whose directors have attended our meetings and respected their promises of discretion for almost forty years." He went on to explain: "It would have been impossible for us to develop our plan for the world if we had been subjected to the lights of publicity during those years. But, the world is more sophisticated and prepared to march towards a world government. The supranational sovereignty of an intellectual elite and world bankers is surely preferable to the national auto determination practiced in past centuries."

Is it really, Mr. Rockefeller? Can Etienne Davignon's words be taken at face value? Remember what Mr. Davignon had to say during a 2005 BBC interview: "I don't think a global ruling class exists. Business influences society, and politics influences society—that's purely common sense. It's not that business contests the right of democratically elected leaders to lead."

However, a comment made to the Bilderberger elite by George Ball during a presentation titled "Internationalization of Business" at the April 26-28, 1968, Bilderberg meeting at Mont Tremblant, Canada, provides a far more truthful and insightful glimpse into the Group's economic orientation. Ball, who was the Undersecretary of State for Economic Affairs under JFK and Lyndon Johnson, a Steering Committee member of the Bilderberg Group as well as a Senior Managing Director for Lehman Brothers and Kuhn Loeb Inc., defined what the new Bilderberger policy of globalization was going to be, and how it would shape the Group's policy.

"In essence," writes Pierre Beaudry in *Synarchy Movement of Empire*, "Ball presented an outline of the advantages of a new-colonial world economic order based on the concept of a *world company*, and described some of the obstacles that needed to be eliminated for its success. According to Ball, the first and most important thing that had to be eliminated was the *archaic political structure of the nation state*."

In other words, Ball was calling for a return to the old colonial system but this time built on the concept of a *world company*. "To be productive," Beaudry quotes Ball, "we must begin our inquiry by explicitly recognizing the lack of phasing between *development of the world company* — a concept responding to modern needs — and the continued existence of an *archaic political structure of nation states*,

mostly small or of only medium size, which is evolving only at glacier pace in response to new world requirements of scope and scale.”

Beaudry cuts to the chase in summarizing Ball’s speech: “For Ball, the very structure of the nation state, and the idea of the commonwealth, or of a general welfare of a people, represented the main obstacle against any attempt of freely looting the planet, especially the weak and poor nations of the world, and represented the most important impediment to the creation of a neo-colonial world empire. The priority of the world company is obviously based on international free trade without restraint; that is, trade measured by the British standards of profit of buying cheap and selling dear. The problem is that national governments have priorities, which are different from and contrary to those of a looting company.”<sup>35</sup>

Mr. Ball let a *big* rabbit out of the hat when, according to page 39 of a Bilderberg transcript from the 1968 meeting at Mont Tremblant, he wistfully asked, “Where does one find a legitimate base for the power of corporate managements to make decisions that can profoundly affect the economic life of nations to whose governments they have only limited responsibility?”

In other words, Mssrs. Rockefeller and Davignon, what Mr. Ball would like to know is how does one establish a Halliburton type of world company, which would greatly surpass, in authority, any government on the planet? How does one establish David Rockefeller’s Utopian ideal of the world, where “supranational sovereignty of world bankers supersedes national auto-determination practiced in past centuries”?

In fact, it is quite simple.

Current representative democracy works on the basis of an “elected” government — a Head of State and a sizable deliberative body — which can be dumped any time it may be decided by “orchestrating a crisis,” along with a third power (called an “independent central banking system”) in charge of its finances.

In the United States, this “independent” banking system is known as the Federal Reserve System, a privately owned bank system interlocked with the Bilderbergers. In Europe, the independent banking system is run through the European Central Bank, whose monetary policies are put together by the leading members of the Bilderberg elite, including Jean Claude Trichet.

In Britain, this “independent” system is run by the Bank of England, whose members are also full-time members of the Bilderberger inner circle.

The “independent central banking system” controls the issuance of currency; controls national credit and interest rates; and, any time the government displeases it, it uses its power to orchestrate the overthrow of the government. Margaret Thatcher, British Prime Minister, was removed from her post by her own Tory party because she opposed the transfer of British sovereignty to the European Super-State designed by the Bilderbergers.

According to Beaudry, “This is what Kuhn Loeb and Lehman Brothers have been building worldwide, by ways of merger and acquisitions, from the 1960s until today. In the past decades, the entire deregulation policy of U.S. industries and banking was precisely set up in response to this blueprint scenario for creating giant corporations for a new empire whose intention is nothing short of perpetual war.”<sup>36</sup>

## THE MEDIA

Past media invitees included Katharine Graham, now deceased, owner and chairwoman of the executive committee of the *Washington Post*; Donald E. Graham, Publisher, the *Washington Post*; Jim Hoagland and Charles Krauthammer, both columnists for the *Washington Post*; Andrew Knight, News Corporation director of Knight-Ridder; Arthur Sulzberger, *New York Times* editor and Council on Foreign Relations member; Robert L. Bartley, vice president of the *Wall Street Journal* and member of both the Council on Foreign Relations and the Trilateral Commission; Mortimer B. Zuckerman, chairman and editor-in-chief of *U.S. News and World Report*, New York’s *Daily News*, and *Atlantic Monthly*, also a Council on Foreign Relations member; William F. Buckley, Jr., editor-in-chief of the *National Review*, Thomas L. Friedman, *New York Times* columnist; Bill Moyers, executive director of Public Affairs TV and former Director of the Council on Foreign Relations. A more extensive list is provided in an endnote.<sup>37</sup>

The ideas and policies that come out of the Bilderberg annual meetings are used to generate news in the leading periodicals and news groups of the world. The point is to make the prevalent opinions of the Bilderbergers so appealing that they become public policy and to pressure world leaders into submitting to the “needs of the Masters of the Universe.” The “free world press” is completely at the mercy of the Bilderbergers disseminating the agreed-upon propaganda.

What is most disturbing is that publicly traded corporations try to keep the Bilderberger guest-list a secret, and the corporate press scarcely reports on the event at all. The likes of Microsoft, AT&T, Bechtel, Cisco, Compaq and Price Waterhouse Coopers have nothing to fear from the press. Never mind that Microsoft and NBC co-own MSNBC cable network. In fact, among the frequently invited Bilderberg guests can be found the name of Anthony Ridder of Knight-Ridder, Inc., America's second-largest newspaper chain, which owns such publications as the *Detroit Free Press*, the *Miami Herald* and the *Philadelphia Inquirer*.

In the 1993 August/September edition, the prestigious Dutch magazine *Exposure* outlined disturbing details about how the Tavistock Institute for Behavioural Analysis, premier behavioural research center in the world, planned to control the boards of the three major and most prestigious television networks in the United States: NBC, CBS and ABC. All three television networks came as spin-offs from the Radio Corporation of America (RCA). These organizations and institutions that theoretically are in "competition" with each other — this is part of the "independence" that ensures Americans enjoy unbiased news — are in fact closely interfaced and interlocked with countless companies and banks, making it an almost impossible task to untangle them.

According to then-U.S. Representative Bernie Sanders, NBC's owner General Electric is "one of the largest corporations in the world — and one with a long history of anti-union activity. GE, a major contributor to the Republican Party, has substantial financial interests in weapons manufacturing, finance, nuclear power and many other industries. Former CEO Jack Welch was one of the leaders in shutting down American plants and moving them to low-wage countries like China and Mexico."<sup>38</sup>

NBC is a subsidiary of RCA, a media conglomerate. On RCA's board sits Thornton Bradshaw, president of Atlantic Richfield Oil, and member of the World Wildlife Fund, the Club of Rome, the Aspen Institute for Humanistic Studies, and the Council on Foreign Relations. Bradshaw is also chairman of NBC.

RCA's most legendary role, however, was the service it provided to British Intelligence during World War II. Of particular note: RCA's President David Sarnoff moved to London at the same time Sir William Stephenson (of *Intrepid* fame) moved into the RCA building in New

York. During the war, Sarnoff was Eisenhower's top communications expert, overseeing the construction of a radio transmitter that was powerful enough to reach all of the allied forces in Europe. He campaigned for, and received, the honorary title of Brigadier General, and thereafter preferred to be known as "General Sarnoff." Today, the RCA directorate is made up of British-American establishment figures that belong to other organizations such as the CFR, NATO, the Club of Rome, the Trilateral Commission, Bilderbergers, Round Table, etc.

Among the NBC directors named in the *Exposure* article were John Brademas (CFR, TC, Bilderberg), a director of the Rockefeller Foundation; Peter G. Peterson (CFR), a former head of Kuhn, Loeb & Co. (Rothschild), and a former U.S. Secretary of Commerce; Robert Cizik, chairman of RCA and of First City Bancorp, which was identified in Congressional testimony as a Rothschild bank; Thomas O. Paine, president of Northrup Co. (the big defense contractor) and director of the Institute of Strategic Studies in London; Donald Smiley, a director of two Morgan Companies, Metropolitan Life and U.S. Steel; and the above-mentioned Thornton Bradshaw, chairman of RCA, director of the Rockefeller Brothers Fund, Atlantic Richfield, and the Aspen Institute for Humanistic Studies (both of the latter headed by a Bilderberger, Robert O. Anderson). Clearly the NBC board is considerably influenced by the Rockefeller-Rothschild-Morgan *troika*, leading exponents of the New World Order initiative.

ABC is owned by the Disney Corporation, "which produces toys and products in developing countries where they provide their workers with atrocious wages and working conditions."<sup>39</sup> It has 153 TV stations. Chase Manhattan Bank controls 6.7% of ABC's stock — enough to give it a controlling interest. Chase, through its trust department, controls 14% of CBS and 4.5% of RCA. Instead of three competing television networks called NBC, CBS, and ABC, what we really have is the Rockefeller Broadcasting Company, the Rockefeller Broadcasting System, and the Rockefeller Broadcasting Consortium.

On the ABC board of directors is Ray Adam, director of J.P. Morgan, Metropolitan Life (Morgan), and Morgan Guaranty Trust; Frank Cary, chairman of IBM, and director of J.P. Morgan and the Morgan Guaranty Trust; Donald C. Cook (CFR, Bilderberg), general partner of Lazard Freres banking house, whose executives frequently attend Bilderberg meetings; John T. Connor (CFR) of the Kuhn,

Loeb (Rothschild) law firm, Gravath, Swaine and Moore, former Secretary of the Navy, U.S. Secretary of Commerce, director of the Chase Manhattan Bank (Rockefeller/ Rothschild), General Motors, and chairman of the J. Henry Schroder Bank; Thomas M. Macioce, director of Manufacturers Hanover Trust (Rothschild); George Jenkins, chairman of Metropolitan Life (Morgan) and Citibank (Rothschild connections); Martin J. Schwab, director of Manufacturers Hanover (Rothschild); Alan Greenspan (CFR, Trilateral Commission, Bilderberg), chairman of the Federal Reserve Board, director of J.P. Morgan, Morgan Guaranty Trust, Hoover Institute, *Time* magazine, and General Foods; Ulric Haynes, Jr., director of the Ford Foundation and Marine Midland Bank.

Isn't it strange how the same Rockefeller-Rothschild-Morgan characters on the board of the ABC network, which, we are told, is independent of NBC, appear to represent the competition? ABC was taken over by Cities Communications, whose most prominent director is Robert Roosa (CFR, Bilderberg), senior partner of Brown Brothers Harriman, which has close ties with the Bank of England. Roosa and David Rockefeller are credited with selecting Paul Volcker to chair the Federal Reserve Board.

CBS is owned by Viacom, which has over 200 TV and 255 radio affiliates nationwide. This huge media conglomerate owns, among other companies, MTV, Showtime, Nickelodeon, VH1, TNN, CMT, 39 broadcast television stations, 184 radio stations, Paramount Pictures and Blockbuster Inc. As an American intelligence officer, CBS founder William Paley was trained in mass brainwashing techniques during World War II at the Tavistock Institute in England.

The financial expansion of CBS was supervised for a long time by Brown Brothers Harriman and its senior partner, Prescott Bush (father and grandfather to Presidents), who was a CBS director. The CBS board included Chairman Paley, for whom Prescott Bush personally organized the money to buy the company; Harold Brown (CFR), executive director of the Trilateral Commission, and former Secretary of the Air Force and of Defense of the U.S.; Roswell Gilpatric (CFR, Bilderberg), from the Kuhn, Loeb (Rothschild) law firm, Cravath, Swaine, and Moore, and former director of the Federal Reserve Bank of New York; Henry B. Schnacht, director of the Chase Manhattan Bank (Rockefeller/Rothschild), the Council on Foreign Relations, Brookings

Institution, and Committee for Economic Development; Michel C. Bergerac, chairman of Revlon, and director of Manufacturers Hanover Bank (Rothschild); James D. Wolfensohn (CFR, Trilateral Commission, Bilderberg), former head of J. Henry Schroder Bank, who has close links with the Rothschilds and the Rockefellers, and who in 1995 was successfully nominated to head the World Bank by Bill Clinton; Franklin A. Thomas (CFR), head of the Rockefeller-controlled Ford Foundation; Newton D. Minow (CFR), director of the Rand Corporation and, among many others, the Ditchley Foundation, which is closely linked with the Tavistock Institute in London and the Bilderberg Group. The former president of CBS was Dr. Frank Stanton (CFR), who is also a trustee of the Rockefeller Foundation and Carnegie Institution. So, are the Rothschild and the Rockefeller families, who are leading groups in the tightly controlled field of communications, answering directly to the Bilderbergers?

FOX News Channel, part of the FOX network, is owned by Rupert Murdoch, who owns a significant portion of the world's media. His network has close ties to the Republican Party and among his "fair and balanced" commentators is Newt Gingrich, former GOP Republican House speaker. Murdoch, needless to say, is a luminary in the secret Bilderberg Group. He has most recently added the *Wall Street Journal* to his empire.

All these networks are closely interlocked with Bilderberg, the Council on Foreign Relations and the Trilateral Commission. How, then, can it possibly be claimed that the majority of Americans get their news from independent sources?

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THE TRUE STORY  
OF THE  
BILDERBERG GROUP

DANIEL ESTULIN

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## PUBLISHER'S FOREWORD

**P**ublishing sometimes is more an advocacy than vocation. I'll get a call; a hardy-timbred voice at the other end of the line says, "My book is going to change the world and ... be a best-seller" Trying not to burst his bubble, but by giving the short-list of particulars about the book biz, and by relating the war stories of trying to break "inconvenient" truths, I gently try to introduce some reality into the long-shot dream.

Well, here is a book that *has* already changed the world and *is* already a best-seller. Daniel Estulin's dogged pursuit of what the world's political and financial leaders have been talking about at their annual secret conclaves — the Bilderberg Group meetings — has lead to astounding revelations, spot-on predictions of world events and a scrambling feverish attempt to blot out the light that Daniel has shone inside the shroud of secrecy: where world events are playthings, Presidents are chosen, wars formatted, energy markets manipulated, and more ... all with major press attending, *but never reporting*.

Looking into secret matters is never easy, nor is dealing with the bias one must slog through. The mainstream media have, until recently, barely mentioned the Group. Meanwhile, the Bilderberg Group has become a bogeyman of the fringe, where their reputation may, in fact, be well deserved.

We have done our best to be accurate; rosters are fluid, Boards of Directors change, etc. To me, the real questions are: "What are these *wise men* doing that demands such extreme secrecy?" and, "Where are they taking us?"

When the Group's actions are put into historical context, as Daniel has done, one can begin to understand the apparent scope of what "they" intend, and why they need such a high level of hush to implement it. That there are such things as national and personal sovereignty, and the attendant human freedoms and liberties standing in the way of their stated objectives, seems of little consequence to them.

I stand with Daniel and most people of the world for the true democratic ideals of our Republic, not the current cryptocratic rule "of the elite, by the stooges and for the corporations." I am sure that most of the Bilderberg Group feel that their stealthy road to a secret future has been paved with good intentions. But, it just may be that many of us, like myself, don't really want to go to ... *there*.

Kris Millegan,  
Publisher  
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